

**Economic Commission for Africa****African Union****Regional Coordination Mechanism for Africa**

Sixteen session

Addis Ababa, 28 and 29 March 2015

**Key recommendations of sessions of the Regional Coordination Mechanism
for Africa (2006–2014)****Background**

The Regional Coordination Mechanism for Africa (RCM-Africa) holds its annual meetings in Addis Ababa, with the United Nations Deputy Secretary-General and the Deputy Chairperson of the African Union Commission (AUC) as its chairs. The last such annual meeting was held in Abuja from 28 to 30 March 2014 and it marked the fifteenth successive occasion on which United Nations agencies and organizations had held consultations with key African institutions on strengthening coherence and ensuring a more coordinated delivery of United Nations support for development in Africa.

The overall purpose of the annual meetings is to promote synergy and coordination among the agencies and organizations of the United Nations system, with a view to improving their collective response to meeting the priority needs of the Africa region and in their delivery of support to African Union organizations, for greater effectiveness and impact. It aims to achieve this by stepping up the joint programming and implementation of activities, operationalized through a cluster system. Another key objective of RCM-Africa is to improve cooperation and collaboration between United Nations agencies and African continental organizations such as AUC, the New Economic Partnership for Africa's Development (NEPAD) Agency, the regional economic communities and the African Development Bank.

Even though 14 annual meetings of RCM-Africa have been held since 1999, it was only after the seventh such meeting that the mechanism gained important momentum in strengthening partnerships between organizations of the United Nations system and African regional and subregional organizations. A number of recommendations to that end were put forward by RCM-Africa during the consecutive annual meetings between 2006 and 2012. The RCM-Africa secretariat, which was set in place to coordinate United Nations support to the African Union and its NEPAD programme and which, pursuant to the recommendation of RCM-Africa at its tenth session, in November 2009, is jointly operationalized by the Economic Commission for Africa (ECA) and AUC, has been particularly diligent in ensuring follow-up to the implementation of RCM-Africa recommendations.

The RCM-Africa secretariat has prepared the present compilation, recording the recommendations and priorities identified at the successive sessions, from the seventh to the fifteenth, inclusive, of RCM-Africa and indicating the extent to which the recommendations have been implemented, with the purpose of assisting clusters and subclusters with the implementation of the recommendations and priorities.

Key recommendations of sessions of RCM-Africa from 2006 to 2014

Key recommendation	Key actions	Session at which adopted or recommended	Lead cluster or unit and partners	Status
1. Increase effectiveness of RCM-Africa and its clusters	1.1 Cluster system to be reviewed and revitalized for greater efficiency and effectiveness	7th, 8th and 9th	RCM-Africa secretariat, African Union and the NEPAD Planning and Coordination Agency (NPCA) Partners: All cluster coordinators	Completed
	1.2 Rules and procedures to be developed for the operation of the clusters	7th, 8th and 9th	All thematic clusters	Completed
	1.3 Clusters to have clear and traceable alignment of programmes and resources within United Nations and NEPAD priorities and to implement specific jointly planned programmes based on NEPAD action plans and to support priorities from governments	7th, 8th, 9th and 10th	All thematic clusters	Completed
	1.4 Steering committee based in Addis Ababa to be formed to follow up on decisions and recommendations of RCM-Africa. Committee to include ECA, AUC, and NPCA but its composition and terms of reference to be finalized after appropriate consultation	8th	ECA, AUC, NPCA	Not implemented
	1.5 Three-year business plans to be developed and to be considered and finalized at a strategic planning meeting of all cluster coordinators, AUC, the NEPAD Agency, regional economic communities, ECA and the African Development Bank <ul style="list-style-type: none"> United Nations agencies and organizations to learn from the United Nations Development Assistance Framework (UNDAF) experience of contributing and committing resources for country level activities to establish a financing mechanism for their joint activities. This would greatly facilitate the development of a consolidated business plan for RCM-Africa and move the mechanism forward 	8th and 9th	All clusters and RCM-Africa secretariat	Completed
	1.6 Meeting to be organized involving all cluster coordinators and co-coordinators (AUC and United Nations) at the level of the AUC senior management before the end of the year to discuss issues including information sharing and flow, the functioning of RCM-Africa as a whole, and the clusters, and also the review of the Ten-Year Capacity-Building Programme	10th	RCM-Africa secretariat, African Union and NPCA Partners: All cluster coordinators	Completed

Key recommendation	Key actions	Session at which adopted or recommended	Lead cluster or unit and partners	Status
	1.7 RCM-Africa secretariat to be transformed into a joint secretariat to promote greater synergy and coherence between the United Nations and African regional and subregional organizations and meetings of RCM-Africa to be organized jointly	10th	RCM-Africa secretariat, African Union and NPCA Partners: All cluster coordinators	Completed
	1.8 Support to the African Union and its NEPAD programme to be realigned, taking into account the strategic plans of both AUC and NPCA through the leadership of AUC, in order to promote coherence and coordination	10th	All thematic clusters	Completed
	1.9 Focus of clusters and subclusters to be shifted from activities to result and impacts	11th	RCM-Africa secretariat Partners: RCM-Africa clusters	Ongoing
	1.10 Close collaboration to be ensured among AUC departments, in particular on cross-cutting and interlinked issues	11th	RCM-Africa secretariat Partners: regional economic communities, AUC	Ongoing
	1.11 AUC to become chair or co-chair of all clusters within the RCM-Africa process	11th	AUC	Completed
	1.12 Common platform to be developed for the United Nations system to provide support to the African Union and regional economic communities in areas such emergency preparedness, prevention and management; statistics; and maritime security	11th	RCM-Africa secretariat Partners: RCM-Africa clusters, AUC, regional economic communities	Ongoing
	1.13 Cluster reports to focus more on tangible results generated from activities collectively initiated through joint programming and implemented jointly by members	11th	RCM-Africa clusters	Completed
	1.14 Clusters to focus on a very limited number of projects or deliverables, based on the comparative advantages of the clusters and subclusters, especially in the context of the Ten-Year Capacity-Building Programme	11th	RCM-Africa clusters	Ongoing
	1.15 Regional economic communities to designate focal points for RCM-Africa in order to enhance their active participation in RCM-Africa activities	11th	Regional economic communities	Ongoing

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	1.16 Meeting of cluster coordinators to be convened by the end of March 2012 to adopt specific modalities for ensuring coherence and building synergies in capacity-building support to AUC, NPCA and regional economic communities; and to develop a road map for drafting a capacity-building programme for the regional economic communities and NPCA	12th	RCM-Africa secretariat Partners: RCM-Africa clusters, AUC, regional economic communities, NPCA	Completed
	1.17 Secretariat to provide a standard RCM-Africa definition of programming terms such as “work programme”, “workplan”, and “business plan”, to be used consistently by all clusters and sub-clusters	12th	RCM-Africa secretariat	Completed
	1.18 Consolidated report to be prepared of all clusters that focuses on achievements, challenges and recommendations for improving the work of clusters	12th	RCM-Africa secretariat Partners: RCM-Africa clusters	Completed
	1.19 Intercluster coordination to be strengthened in order to avoid overlaps in cluster activities and to build synergies between clusters	12th and 13th	RCM-Africa secretariat Partners: RCM-Africa clusters	Ongoing
	1.20 More time to be allocated during RCM-Africa meetings to discussion on challenges faced and lessons learned by clusters	12th	RCM-Africa secretariat	Completed
	1.21 RCM-Africa secretariat to encourage cluster members to balance bilateral support to the African Union, NEPAD Agency and regional economic communities with multilateral approaches based on the RCM-Africa approach	13th	RCM-Africa secretariat and cluster coordinators	Ongoing
	1.22 More comprehensive partnership needed with African Union organs and institutions beyond AUC	13th	RCM-Africa secretariat and cluster coordinators Partners: AUC	Ongoing
	1.23 Regular reviews of business plans to be held, to identify emerging priorities and establish monitoring frameworks	13th	RCM-Africa secretariat and cluster coordinators	Ongoing

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	1.24 All participating cluster members on the United Nations side to ensure that the work done by RCM-Africa and clusters is adequately provided for in their regular work programmes and programme budgets. Their performance within the mechanism to be taken into account in their performance reviews	14th	RCM-Africa clusters and RCM-Africa secretariat	Ongoing
	1.25 Joint programming efforts to be made between the United Nations system and AUC on the basis of the priorities of the African Union and its NEPAD programme. The priorities of the regional economic communities should be strengthened. In this regard, clusters, in collaboration with the Commission, NEPAD and the regional economic communities, are urged to formulate medium-term business plans to support their programmes and activities	14th	RCM-Africa clusters Partners: NPCA and regional economic communities	Ongoing
	1.26 Recommendations of the cluster coordinators meeting of 11 November 2013 to be endorsed	14th	RCM-Africa secretariat and RCM-Africa clusters	Ongoing
	1.27 NPCA to take advantage of its position in the Comprehensive Africa Agriculture Development Programme (CAADP) and the Programme for Infrastructure Development in Africa (PIDA), and to coordinate the agriculture and infrastructure clusters. NPCA to be deputy coordinator in the agriculture, food security and rural development cluster	14th	RCM-Africa secretariat and AFSRD cluster and NPCA	Ongoing
	1.28 Preparatory meeting of RCM-Africa to be organized two–three weeks in advance of the main meeting, so as to ensure adequate preparation of the sessions of the main RCM-Africa meeting	14th	RCM-Africa secretariat and RCM-Africa clusters	Ongoing
	1.29 In terms of joint programming, the Division of Strategic Planning of the AUC to be involved and all United Nations agencies to contribute to think-tank activities such as supporting finalization of the common African position on the post-2015 development agenda and its promotion and to drafting the African Union Vision 2063	14th	RCM-Africa secretariat and RCM-Africa clusters and the AUC Division of Strategic Planning	Ongoing

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	1.30 Joint activities to be promoted in support of the implementation of Africa's programmes and strategies, such as the African Programme on Accelerated Improvement of Civil Registration and Vital Statistics (APAI-CRVS), in cooperation with AUC, ECA, the United Nations Children's Fund (UNICEF), the United Nations Population Fund (UNFPA), the World Health Organization (WHO), the Office of the United Nations High Commissioner for Refugees (UNHCR), and also the joint strategy on traditional practices implemented in cooperation with AUC, the African Committee of Experts on the Rights and Welfare of the Child, UNICEF, UNFPA, ECA and the Inter-African Committee on Traditional Practices	14th	RCM-Africa clusters	Ongoing
	1.31 United Nations to support the implementation and monitoring of the African Union's Agenda 2063, and to harmonize its regional architecture in Africa to ensure effective coordination	15th	RCM-Africa secretariat Partners: RCM-Africa clusters	
	1.32 African Union initiatives, including its Agenda 2063, to be synchronized with those at the global level, such as the United Nations development agenda beyond 2015 and the sustainable development goals	15th	RCM-Africa secretariat and cluster coordinators Partners: AUC	
	1.33 African countries to build and strengthen their institutional capacities to effectively deliver the national objectives	15th	RCM-Africa secretariat and cluster coordinators Partners: AUC	
	1.34 RCM-Africa clusters to be aligned with the strategic outcomes of the African Union's strategic plan for 2014–2017 and its Agenda 2063. In that regard, the RCM-Africa secretariat to organize a retreat for further reflection on the reconfiguration of clusters and develop a new framework of engagement. The configuration of the clusters should be based on the new priority areas of the African Union, derived from Agenda 2063 and the African Union's medium-term strategy for 2014–2017	15th		
	1.35 RCM-Africa secretariat to take the lead in the development of the regional development cooperation framework, following an all-inclusive approach and setting clear milestones for the process	15th		

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	1.36 RCM-Africa, United Nations agencies, organizations, funds and programmes, with the support of the African group based in New York, to include in their budgetary processes their programmes of support for the African Union in the context of RCM-Africa	15th		
	1.37 RCM-Africa secretariat to develop a guidance note for implementation of the regional development cooperation framework and a resource mobilization strategy which includes the setting up of a trust fund and efforts to tap into existing partnership forums, such as the Tokyo International Conference on African Development, the Africa-European Union Strategic Partnership and the Forum on China-Africa Cooperation, to prioritize and support joint activities with the African Union	15th		
	1.38 Future sessions of RCM-Africa to continue being held on the margins of the Joint Annual Meetings of the ECA Conference of African Ministers of Finance, Planning and Economic Development and the African Union Conference of Ministers of Economy and Finance	15th		
2. Improve cooperation between the United Nations and AUC, NPCA and the African Development Bank	2.1 The United Nations system to support the efforts of AUC and NPCA in providing comprehensive communication and advocacy for NEPAD	7th	ECA, All thematic clusters	Ongoing
	2.2 The African Development Bank to be more closely involved in RCM-Africa	7th	ECA	Ongoing
3. Ten-Year Capacity-Building Programme for the African Union	3.1 Need for increased focus on and alignment of activities with the Ten-Year Capacity-Building Programme for the African Union, using clusters as the vehicles to address the African Union's capacity needs. In this regard, AUC to develop a mechanism for internal coordination corresponding to the United Nations coordination function played by ECA	8th	All members of RCM-Africa	Completed
	3.2 Ten-Year Capacity-Building Programme to be highlighted at the United Nations, African Union and regional economic community levels	10th	All members of RCM-Africa	Ongoing

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	3.3 Review to be undertaken and necessary resources mobilized from other United Nations agencies <ul style="list-style-type: none"> ▪ African Development Bank to provide financial support and consultancy for the review process ▪ Involvement of all stakeholders and the leadership of the African Union and the regional economic communities' in the process and their partnership and ownership to be ensured with a view to enhancing its effectiveness and further strengthening its implementation 	10th	ECA, UNLO, AUC Partners: All thematic clusters, African Development Bank	Ongoing
	3.4 Work programme to build the capacity of AUC, NPCA and the regional economic communities to be developed from the framework of the Ten-Year Capacity-Building Programme, with clearly defined activities, expected outcomes, timelines, monitoring and evaluation frameworks, and resources for its implementation	11th	RCM-Africa secretariat, RCM-Africa clusters	Ongoing
	3.5 RCM-Africa secretariat to lead the process of developing the capacity-building work programme with the collaboration of clusters and the Ten-Year Capacity-Building Programme work programme to be aligned with the Africa-wide capacity development strategic framework	11th	RCM-Africa secretariat	Ongoing
	3.6 RCM-Africa clusters and subclusters, in planning their capacity-building activities, to take into consideration the programming and planning cycles of AUC and the regional economic communities	11th	RCM-Africa clusters	Completed
	3.7 RCM-Africa secretariat and clusters to strengthen their advocacy and communication efforts	11th	RCM-Africa secretariat, RCM-Africa clusters	Ongoing
	3.8 Creation of new subclusters to be created, such as on emergency preparedness, prevention and management; statistics; and maritime security, to be examined within the framework of the Ten-Year Capacity-Building Programme; concerned agencies to consult with the RCM-Africa secretariat on the best way forward	11th	United Nations agencies, RCM-Africa secretariat	Ongoing
	3.9 Capacity-building to be the theme of the next session of RCM-Africa	11th	RCM-Africa secretariat	Completed

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	3.10 RCM-Africa clusters to identify effective ways to strengthen collaboration with the African Capacity-Building Foundation (ACBF), in particular in the implementation of the work programme of the Ten-Year Capacity-Building Programme, and also in their capacity-building initiatives for African universities	12th	RCM-Africa clusters	Ongoing
	3.11 Development and implementation of the United Nations capacity-building work programme for regional economic communities within the framework of the Ten-Year Capacity-Building Programme to involve ACBF	12th	RCM-Africa regional economic communities and RCM-Africa secretariat	Ongoing
	3.12 RCM-Africa secretariat to finalize the draft work programme (report on United Nations system support to the African Union capacity-building programme) by the end of January 2012	12th	RCM-Africa secretariat	Completed
	3.13 AUC to articulate modalities for linking the Ten-Year Capacity-Building Programme and capacity-building support that it receives from other partners	12th	AUC	Ongoing
	3.14 Development of the work programme to be extended to all members of the African Union family, including NPCA, the African Peer Review Mechanism (APRM), African Union organs, and the regional economic communities, as the second phase of the needs assessment, to be completed by November 2012	12th	RCM-Africa secretariat	Ongoing
	3.15 As the second triennial review of the Ten-Year Capacity-Building Programme is due in 2013, RCM-Africa secretariat to draft the terms of reference, which should include the scope of the review, methodology, and funding by March 2013 and present this draft at a meeting of RCM-Africa coordinators for approval	13th	RCM-Africa secretariat and cluster coordinators	Completed
	3.16 Work programme of United Nations support to capacity-building programmes of the NEPAD Agency, regional economic communities and the organs of the African Union to be completed by November 2013 and integrated into the work programme for AUC	13th	RCM-Africa secretariat and cluster coordinators	Ongoing

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	3.17 The RCM-Africa secretariat, in consultation with AUC, the NEPAD Agency, regional economic communities and other organs of the African Union, to develop a road map for the above recommendation; the draft road map to be endorsed by a task force of coordinators set up to oversee the assignment	13th	RCM-Africa secretariat and cluster coordinators Partners: AUC, regional economic communities, NEPAD Agency	Ongoing
	3.18 African Union agency representatives in Addis Ababa to familiarize themselves with the contribution of the various clusters to the Ten-Year Capacity-Building Programme and the cluster business plans	13th	RCM-Africa secretariat and cluster coordinators Partners: AUC, regional economic communities, NEPAD Agency	Ongoing
	3.19 Cluster coordinators to meet to establish a working group to determine clear roles and responsibilities and prepare a proposed framework of United Nations support to the African Union and its NEPAD programme, including the Agenda 2063 and a successor programme to the Ten-Year Capacity-Building Programme after 2016 for consideration by RCM-Africa at its fifteenth session in March 2014	14th	RCM-Africa secretariat and cluster coordinators	Ongoing
	3.20 AUC, in consultation with the United Nations, to set up a technical working group comprising members from the United Nations and the African Union, including the NEPAD Agency, the regional economic communities and the African Development Bank, to formulate a comprehensive long-term United Nations programme of support for the African Union including for its Agenda 2063 and the Ten-Year Capacity-Building Programme upon its expiration in 2016	15th		
	3.21 RCM-Africa to harmonize the Ten-Year Capacity-Building Programme with the African Union's Agenda 2063	15th	RCM-Africa secretariat and cluster coordinators	
4. Mobilize Resources and Enhance Capacity	4.1 Each United Nations agency or organization to develop a minimum level of institutional capacity at all levels <ul style="list-style-type: none"> ▪ At least one staff member to be dedicated to NEPAD 	9th	All thematic clusters	Ongoing
	4.2 Consideration to be given to alternative means of funding activities at cluster and subcluster levels. Budget lines to be opened to support functions, joint programmes and funding framework to be elaborated for trust funds and financing facility	9th	All thematic clusters	Ongoing

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	4.3 Resource mobilization strategy to be developed based on needs assessment	9th	All thematic clusters	Ongoing
	4.4 In terms of resources and capacity for implementation, clusters to muster all their collective efforts to raise additional resources, given that reliance on their regular budget resources alone is not sufficient	9th	All thematic clusters	Ongoing
	4.5 Heads of agencies and organizations to take direct responsibility in monitoring efforts to mobilize resources and enhance capacity	9th	All thematic clusters	Ongoing
	4.6 Draft resolution to be presented to the General Assembly for approval. The resolution to request a mandate to fund the RCM-Africa secretariat and the nine clusters to enhance their role in coordinating activities and implementing joint programming	9th	ECA and Office of the Special Adviser on Africa (OSAA) partners: African Union, African ambassadors based in Addis Ababa and the African group in New York	Ongoing
	4.7 OCHA experiences in various areas, in particular in financial mechanisms and other ways of providing further support to the RCM-Africa secretariat, to be shared	9th	All thematic clusters Partners: OCHA and RCM-Africa secretariat	Ongoing
	4.8 United Nations agencies, in particular the United Nations Development Programme (UNDP), UNFPA and the United Nations Industrialization Development Organization (UNIDO), to increase their support to ECA to enable it to effectively carry out its coordinating role through the RCM-Africa secretariat	9th	UNDP, UNFPA, UNIDO Partners: RCM-Africa secretariat	Ongoing
	4.9 Adequate resources to be secured to support the work of the clusters	11th	RCM-Africa secretariat Partners: RCM-Africa clusters	Ongoing
	4.10 United Nations system to strengthen the RCM-Africa secretariat with financial and human resources to enable it to function effectively	11th and 14th	RCM-Africa secretariat, RCM-Africa clusters	Ongoing

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	4.11 Efforts by the United Nations system to mobilize resources for the RCM-Africa secretariat and for the implementation of the Ten-Year Capacity-Building Programme to focus on seeking additional resources rather than dismantling the existing United Nations regular resource allocation	11th	United Nations agencies	Ongoing
	4.12 United Nations system, through the RCM-Africa secretariat, to assist regional economic communities to mobilize financial resources to effectively participate in the RCM-Africa process	11th	United Nations agencies, RCM-Africa secretariat	Not implemented
	4.13 Resource mobilization to be embedded in capacity-building programmes to ensure their sustainability in the long term	12th	RCM-Africa clusters, regional economic communities and RCM-Africa secretariat	Ongoing
	4.14 Task Force to be constituted to formulate a regional development assistance framework for the Ten-Year Capacity-Building Programme that could be implemented through an UNDAF	13th	RCM-Africa secretariat and RCM-Africa clusters	Ongoing
	4.15 Cluster coordinators to identify common areas and themes on which two or more agencies could jointly work from project design, project formulation and resource mobilization to project implementation, monitoring and evaluation	13th	RCM-Africa clusters and RCM-Africa secretariat	Ongoing
	4.16 RCM-Africa to implement strategies to strengthen coordination of fund-raising by forming partnerships with agencies, foundations, the private sector, etc. In this regard, cluster members also to prepare proposals to raise funds for joint programming with tangible results	13th and 14th	RCM-Africa clusters and RCM-Africa secretariat	Ongoing
	4.17 Resource mobilization and leveraging with AUC and regional economic communities to be encouraged	13th and 14th	RCM-Africa secretariat Partners: AUC and regional economic communities	Ongoing
	4.18 Communications strategy to be developed, to advocate and mobilize resources for the activities of the clusters in support of various programmes of support for the African Union and its organs	13th and 14th		Ongoing

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	4.19 African countries to increase the financing of their development through domestic resource mobilization schemes, including the blocking of illicit financial flows and the harnessing of remittances, funds from financial institutions and sovereign wealth funds, resources generated from natural resources potential, and the African Development Bank's Africa 50 Fund	15th		
5. Monitoring and Evaluation	5.1 Database to be established for both quantitative and qualitative information on processes and activities, outputs and resources relating to United Nations support	7th	RCM-Africa secretariat	Ongoing
	5.2 Each cluster to develop a monitoring framework	7th and 8th	All thematic clusters	Ongoing
	5.3 ECA, AUC and NPCA to monitor impacts of interventions	7th and 8th	ECA, AUC, NPCA	Ongoing
	5.4 Proposed impact indicators of the monitoring and evaluation framework to be revisited, taking into account the quality of impact. Taskforce including experts in results-based approach to be constituted to fully develop a monitoring and evaluation system for RCM-Africa	9th	All thematic clusters and RCM-Africa secretariat	Ongoing
	5.5 African countries and their regional and subregional organizations strategically and effectively to plan their development with clear benchmarks and indicators, and also a mechanism for the monitoring and evaluation of progress and achievements. To this end, plans to be flexible, adjustable, and recalibrated when needed	15th	All thematic clusters and RCM-Africa secretariat	
	5.6 Extended RCM-Africa meeting to be held on the margins of the annual sessions of RCM-Africa to monitor implementation of the recommendations and support for the common African position on the post-2015 development agenda. In that regard, members of RCM-Africa to mainstream the recommendations on attainment of the Millennium Development Goals in Africa and the common African position into their planning, coordination and reporting processes. ECA and UNDP to serve as the secretariat and to provide technical support to the extended RCM-Africa meeting	15th	RCM-Africa secretariat	

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6. Communication and Advocacy	6.1 Clusters to share reports on activities with other agencies, AUC, NPCA, and ECA to facilitate information sharing	7th and 8th	All thematic clusters Partners: AUC, NPCA, RCM-Africa secretariat	Ongoing
	6.2 Information-sharing and knowledge-networking forum to be established to enhance awareness and facilitate implementation of NEPAD. The free flow of timely and relevant information could ensure wider dissemination and outreach	8th	ECA	Ongoing
	6.3 System of communication between clusters to be established	8th, 9th and 10th	All thematic clusters Partners: RCM-Africa secretariat	Ongoing
	6.4 All clusters to prioritize intercluster collaboration and partnerships as per previous decisions of RCM-Africa. In this regard, clusters to continue to meet on a quarterly basis at least, and subclusters to meet in between the regular meetings of clusters. Calendar of regular meetings of each cluster to be drawn up and maintained at the RCM-Africa secretariat for ease of planning for all concerned	14th	All thematic clusters, RCM-Africa secretariat	Ongoing
	6.5 In keeping with the Naivasha spirit, regular cluster coordinators meetings to be organized to plan and review progress in the implementation of activities and ensure regular reporting as well to AUC through the appropriate unit on partnership with the United Nations. Agencies to take the initiative to call these meetings	14th	All thematic clusters, RCM-Africa secretariat	Ongoing
	6.6 RCM-Africa to develop a communications and collaboration strategy by November 2014	15th	RCM-Africa secretariat	
7. Subregional coordination mechanisms	7.1 Knowledge and information management system to be developed within the network on the presence of United Nations agencies and organizations within the subregion, areas of competence and concentration activities of other key development partners, and the information to be made accessible to minimize duplication and build synergy among development actors	7th	All thematic clusters	Ongoing

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	7.2 Regional economic communities and intergovernmental organizations to be targeted to enhance their ability to own and manage implementation of African Union and NEPAD priorities through capacity-building and the development of organizational, institutional and legal frameworks. United Nations coordination system to develop action plans and commit itself to implementing two or three activities jointly in support of the African Union and NEPAD in the subregion	7th	All thematic clusters	Ongoing
	7.3 Regional economic communities to be actively involved in the establishment of the subregional coordinating mechanism. Subregional coordination mechanism also to build on the existing mechanism of the regional directors team and to be integrated into RCM-Africa	9th	Subregional offices, RCM-Africa secretariat, regional directors teams, regional economic communities	Completed
	7.4 Task force to be set up to look into existing coordination mechanisms at the subregional levels and recommend options for establishing the subregional coordination mechanism, including building on existing mechanisms. The exercise to take into account the realities, specificities and priorities within each subregion, in particular those of the regional economic communities, and the expected roles and responsibilities of the various players to be involved in the subregional framework	10th	Subregional offices, RCM-Africa secretariat, regional directors teams, regional economic communities	Completed
	7.5 Activities of the subregional coordination mechanisms to be aligned with the priorities of regional economic communities, and the relationship between subregional coordination mechanisms and other subregional coordination mechanisms to be strengthened	11th	RCM-Africa secretariat Partners: regional economic communities	Ongoing
	7.6 United Nations system to make efforts to mobilize resources to implement joint projects in support of the African Union and its NEPAD Programme	11th	RCM-Africa clusters	Ongoing
	7.7 Regional economic communities to continue to be the driving force for the operationalization of subregional coordination mechanisms	11th	Regional economic communities	Ongoing
	7.8 Task force set up to operationalize the subregional coordination mechanism in Eastern and Southern Africa to initiate discussions with regional economic communities and intergovernmental organizations in the two subregions with a view to ensuring that a coordinated United Nations support to the regional integration agenda of the two subregions commences in 2011	11th	RCM-Africa clusters	Completed

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	7.9 RCM-Africa secretariat, in consultation with the ECA Subregional Office for West Africa and relevant United Nations agencies to approach the Economic Community of West African States (ECOWAS) to initiate discussions on the establishment of a subregional coordination mechanism in West Africa	11th	RCM-Africa secretariat, Subregional Office for West Africa Partners: ECOWAS	Ongoing
	7.10 More coherent partnership with regional economic communities to be sought through the subregional coordination mechanism	13th	RCM-Africa secretariat, subregional offices Partners: regional economic communities	Ongoing
	7.11 RCM-Africa secretariat, in consultation with United Nations agencies and ECA subregional offices, to provide overall guidance in the functioning of the subregional coordination mechanisms in all subregions. The secretariat to guide the regional economic communities, individually or collectively, in how to determine their participation in the subregional coordination mechanisms. In this regard, the RCM-Africa secretariat to approach the regional economic communities that are not yet part of a subregional coordination mechanism to guide them in how to engage in the process	14th	RCM-Africa secretariat, subregional offices Partners: regional economic communities	Ongoing
8. Establish linkages between RCM-Africa, regional directors teams and Millennium Development Goals Working Group	8.1 Regional directors team to participate actively in RCM-Africa meetings and RCM-Africa participation in regional directors team meetings to be ensured	10th, 11th	RCM-Africa secretariat, regional directors teams	Ongoing
	8.2 RCM-Africa recommendations or follow-up to be considered in annual work planning and reviews	10th	Regional directors teams	Ongoing
	8.3 Communications to be strengthened with subregional coordination mechanisms and United Nations country teams on the work of RCM-Africa and its clusters <ul style="list-style-type: none"> ▪ Provides opportunities for improved communication, cross-pollination and multi-disciplinary teams to work together on specific thematic areas 	10th, 11th	Regional directors teams, subregional offices Partners: RCM-Africa secretariat, All thematic clusters	Ongoing
	8.4 Modalities for developing stronger synergies between RCM-Africa and the MDG Africa working group to be reviewed and presented	12th -Africa	Regional directors teams, Millennium Development Goals Africa Working Group and RCM-Africa secretariat	Ongoing

Key recommendation	Key actions	Session at which adopted or recommended	Lead cluster or unit and partners	Status
9. Post-conflict reconstruction and development	9.1 Steering committee (comprising chief executives of relevant United Nations agencies, funds and programmes and AUC) to be established to implement the African Union's post-conflict reconstruction and development policy	8th	United Nations agencies, AUC	Ongoing
	9.2 All partners involved in the implementation of the African Union's post-conflict reconstruction and development policy framework to organize regular briefings on the policy for United Nations member States at the African Union office in New York	8th	African Union, peace and security cluster	Ongoing
	9.3 Trust funds to be created to ensure that post-conflict reconstruction addresses development issues in a long-term, holistic and integrated manner	8th	African Union, peace and security cluster	Ongoing
	9.4 United Nations to collaborate with the African Union and its organs, including the regional economic communities, to promote and protect human rights, in particular during armed conflicts, and to strengthen the protection of civilians in line with the United Nations human rights due diligence policy and the "Rights up front" action plan launched by the Secretary-General	15th	RCM-Africa secretariat	
10. Increase United Nations coordination in addressing the food crisis challenge in Africa	10.1 Logical steps to be developed for the establishment of a joint United Nations programme of action at the regional and subregional levels, making use of existing processes, such as CAADP <ul style="list-style-type: none"> ▪ Inclusion of malnutrition and its negative impact on health, particularly children ▪ Use of commodity value chain approach for better collaboration ▪ Use of comprehensive framework of action to determine its programme at regional level, identify potential and define how the United Nations can jointly contribute in tapping those potentials 	9th	Agriculture, food security and rural development cluster Partners: regional economic communities, World Bank	Ongoing

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	10.2 Advocacy and communications strategy about food crisis and how to resolve it to be formulated	9th	Agriculture, food security and rural development cluster Partners: advocacy and communications cluster	Ongoing
11. United Nations support for climate-related actions at the regional level	11.1 Funding for policy and capacity-building activities to be scaled up	9th and 10th	All thematic clusters	Ongoing
	11.2 Work plan to be developed for climate-related activities of RCM-Africa <ul style="list-style-type: none"> ▪ Use to be made of ongoing work by ECA (ClimDev project) 	9th and 10th	Environment, population and urbanization cluster	Ongoing
	11.3 Mechanisms to facilitate joint resource mobilization or joint budgetary contributions and planning to be established and operationalized <ul style="list-style-type: none"> ▪ Build and maintain synergies, avoid unnecessary overlap and duplication of efforts, foster collaboration and take a team approach to resource mobilization across the system 	10th	All thematic clusters	Ongoing
	11.4 Support to be provided for: <ul style="list-style-type: none"> ▪ Development and implementation of the comprehensive framework of African climate change programmes; ▪ Implementation of African Union and NEPAD climate change initiatives, including the Climate for Development in Africa (ClimDev-Africa) and its African Climate Policy Centre, the African Monitoring of the Environment for Sustainable Development (AMESD) initiative, and the Great Green Wall of the Sahara and the Sahel initiative 	9th and 10th	All thematic clusters	Ongoing

Key recommendation	Key actions	Session at which adopted or recommended	Lead cluster or unit and partners	Status
	11.5 Anticipatory and proactive programming to be undertaken to meet demands from member States and regional organizations for the implementation of the outcomes from the Copenhagen negotiations	10th	All thematic clusters	Ongoing
	11.6 African countries to map out all their natural resources and to process them within the continent in order to give them added value	15th	All thematic clusters	
12. Cross-cutting issues	12.1 Gender issues to be systematically mainstreamed into the activities of the clusters and subclusters	7th, 8th and 10th	All thematic clusters	Ongoing
	12.2 Regional integration to be adequately addressed by all clusters and subclusters	8th	All thematic clusters	Ongoing
	12.3 Youth, capacity-building, employment and decent work to be mainstreamed in cluster activities, in particular for youth	7th, 8th and 10th	All thematic clusters	Ongoing
	12.4 Climate change to mainstreamed in the work of all clusters <ul style="list-style-type: none"> ▪ Climate proofing of all United Nations programmes and coordination among climate change initiatives to be a component of this strategy 	9th and 10th	All thematic clusters	Ongoing
	12.5 Health issues to be properly integrated into the cluster system	8th	All thematic clusters	Ongoing
	12.6 Culture issues to be properly integrated into the cluster system	8th	All thematic clusters	Ongoing
	12.7 Governance to be addressed by all the clusters	9th	All thematic clusters	Ongoing
	12.8 Communication and advocacy to be mainstreamed into cluster works	10th	All thematic clusters	Ongoing
	12.9 Intercluster coordination to be improved, in particular on cross-cutting issues such as climate change and gender. Interaction between the advocacy and communications cluster, on one hand, and other clusters, on the other, to be increased, to ensure results-based reporting	11th	All thematic clusters	Ongoing
	12.10 Clusters to mainstream cross-cutting issues in their inputs to the work programme of the Ten-Year Capacity-Building Programme and the subsequent annual work plans and business plans	12th	All thematic clusters	Ongoing

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	12.11 Efforts to mainstream gender to be enhanced across all cluster programmes and activities. In this regard, the ongoing participatory gender audit initiative supported by the gender and development sub-cluster to be replicated within RCM-Africa and its clusters	14th	All thematic clusters	
	12.12 AUC to ensure that the common African position on the post-2015 agenda prioritizes gender equality and women's empowerment. A dual approach to be followed for this purpose, comprising a stand-alone goal on gender equality and women's empowerment; and efforts to ensure that all goals adequately integrate targets and indicators measuring progress towards the empowerment of women	15th		
13. Regional preparations for Rio+20	<p>13.1 RCM-Africa clusters to play an active and substantive role in regional preparations for the United Nations Conference on Sustainable Development and inputs to that conference to be based on bottom-up approaches so as to enable the conference to reflect on and address the real operational challenges and opportunities for sustainable development</p> <ul style="list-style-type: none"> ▪ Clusters to designate representatives to the multi-stakeholder steering committee to be formed to oversee and work out mechanisms for an effective regional preparatory process ▪ Continental institutions including AUC, regional economic communities and the African Development Bank to be effectively engaged in the preparations 	11th	<p>RCM-Africa clusters</p> <p>Partners: AUC, regional economic communities, African Development Bank</p>	Completed
	<p>13.2 Key drivers of sustainable development to be identified and addressed in a holistic manner, reflecting Africa's legitimate needs and priorities for sustainable development</p> <ul style="list-style-type: none"> ▪ Human face of development – namely, issues of education, health, mortality and human security – to be given prominence in the discussions of the United Nations Conference on Sustainable Development 	11th	RCM-Africa clusters	Ongoing

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	13.3 Background thematic reports for the United Nations Conference on Sustainable Development documenting good practices in sustainable development to be prepared and disseminated to enable their adaptation and replication by African countries	11th	RCM-Africa clusters	Ongoing
	13.4 United Nations Conference on Sustainable Development to include the adequate articulation of strategies to sustainable development in response to identified needs, a major thrust of previous summits on sustainable development, in line with the plans by the conference secretariat to assist countries worldwide in their national preparations	11th	RCM-Africa clusters	Ongoing
	13.5 African negotiators for the United Nations Conference on Sustainable Development to be well trained and prepared to ensure that the continent's concerns and priorities set out in the Africa Consensus Statement at the United Nations Conference on Sustainable Development are effectively articulated and successfully negotiated at the conference in June 2012 and the necessary financial and technical support to be mobilized and provided	12th -	RCM-Africa clusters	Completed
14. Implementation of the outcomes of the United Nations Conference on Sustainable Development	14.1 Africa to engage fully in the processes set in motion under the General Assembly, to ensure that they take into account Africa's specific needs and priorities. In this regard, facilitation and support from all partners will be crucial	13th	RCM-Africa clusters Partners: AUC, regional economic communities, African Development Bank	Ongoing
	14.2 Partnership model that ensured a well-coordinated preparatory process to be built upon to support Africa in implementing the outcomes of the United Nations Conference on Sustainable Development	13th	RCM-Africa clusters Partners: AUC, regional economic communities, African Development Bank	Ongoing
	14.3 Cluster coordinators and members to review the outcomes of the United Nations Conference on Sustainable Development and to propose areas of intervention relevant to their clusters for inclusion in their respective business plans. RCM-Africa to play an instrumental role in improving coordination and collaboration and ensuring that follow-up activities are integrated into the relevant RCM-Africa clusters	13th	RCM-Africa secretariat and RCM-Africa clusters Partners: AUC, regional economic communities, African Development Bank	Ongoing

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	14.4 Adequate resources to be mobilized to enable effective follow-up and implementation of the outcomes of the United Nations Conference on Sustainable Development and other planned sustainable development activities	13th	RCM-Africa clusters Partners: AUC, regional economic communities, African Development Bank	Ongoing
	14.5 Proposed meeting of RCM-Africa coordinators scheduled for March 2013 to include a discussion on a coordinated and coherent United Nations support for the implementation of the outcomes of the United Nations Conference on Sustainable Development	13th	RCM-secretariat	Ongoing
15. Democratic governance, peace and security in the African Union's Agenda 2063	15.1 AUC to ensure that Agenda 2063 sets ambitious targets on peace and security, to which the United Nations should be fully committed	15th		
	15.2 United Nations to respond quickly whenever there is a threat to peace and human security	15th	RCM-secretariat	