Elements of a 5-year LPI Strategic Plan and Roadmap (2012-2016)

LPI Vision

A peaceful and prosperous Africa realized through equitable access, efficient and sustainable utilization of land

LPI Mission

To ensure all land users have equitable access to Land and security of all bundles of land rights, through effective partnerships, dialogue and capacity building for participatory and consultative land policy formulation and implementation, and efficient and transparent Land administration in both customary and statutory jurisdictions

LPI Goal

The principle goal of the LPI is "to assist member states in the implementation of the AU Declaration on land Issues and challenges in Africa, in accordance with the *Framework and Guidelines on Land Policy in Africa*, in order to achieve socio-economic development, peace and security, and environmental sustainability"

LPI Objectives

To facilitate the implementation of the AU *Declaration of Land Issues and Challenges in Africa* through:

- Advocating for the inclusion of land in the development agenda, strategies and programmes of African tri-partite organizations, Regional Economic Communities, African Member States and development partners

- Coordinating and galvanize the efforts of partners towards effective synergies and partnerships for the implementation of the African agenda on Land Policy, as stated in the Declaration

- Facilitating resource mobilization in support of land policy related research, advocacy, capacity building, technical support and advisory services

- Facilitating dialogue on land related issues with a view to raising awareness on the importance of addressing challenges that hamper the appropriate utilization of land towards Africa's socio-economic development, peace and security and environmental sustainability

- Facilitating capacity building at all levels in support of land policy development and implementation in Africa

- Providing technical support and advisory services to RECs and members states on land policy development and implementation

- Promoting networking and knowledge sharing at all levels in order to promote evidence-based land formulation and implementation

- Develop and build capacity for monitoring and evaluation tools and systems in support of land policy development and implementation

Elements and Roadmap of key Actions

Related Actions	Outcomes	Outputs	Year				
			2012	2013	2014	2015	2016
Objective 1: Enhance the capacity of the LPI Secretariat to facilitate the implementation of the AU Declaration on Land							
1.1 Program Planning and Monitoring	Effective strategic and planning to guide implementation of LPI Programs	5-year LPI Strategic Plan and Budget	■				
		LPI M&E framework	■	■			
		LPI Annual Work plans	■	■	■	■	■
		LPI M&E Reports	■	■	■	■	■
1.2 Conduct study on mechanism and fund for the implementation of the AU Declaration	Enhanced capacity for implementation the AU Declaration	LPI Business Plan (with recommendations on the appropriate mechanism for the implementation of the AU Declaration on land)	■				
1.3 Recruit LPI Staff and Consultants	HR capacity enhanced to facilitate implementation of the work program towards	Chief, LPI					
		Lead Land Expert					
		Regional land Expert	■				
		Regional land Expert	■				
		Programme Officer					
		M&E Officer	■				
		Communication Officer	■				
		Programme Assistant (G6)					
		Information System Assistant	■				
		Land Policy Fellows (one a year)	■	■	■	■	■
		Intern (one a year)	■	■	■	■	■
		Consultants	■	■	■	■	■
1.4 Hold regular LPI Steering committee meetings	Enhanced strategic management and oversight functions of the LPI	Minutes of steering committee meetings	■	■	■	■	■
		Progress report on implementation of LPI Program	■	■	■	■	■
		Report on emerging land issues	■	■	■	■	■

Related Actions	Outcome	Outputs	Year				
			2012	2013	2014	2015	2016
Objective 2: Mainstream Land in the agenda for Africa's development							
2.1 Review programs of African tripartite partners and advocate for inclusion of land	Land mainstreamed AUC, ECA, AfDB programs and plans	Working Paper/guidelines on mainstreaming land in the programmes of AUC, ECA & AfDB	■				
		Advocacy and Communication materials (Policy briefs, bulletin, bookmarks, roll-ups, presentations)	■				
2.2. Review programs of Regional Economic Communities and advocate for inclusion of land	Land included in the agenda for Africa's development: Land mainstreamed REC programs and plans	Working Paper /guidelines on mainstreaming land in the work programmes of RECs	■	■			
		Advocacy and Communication materials (Policy brief, bulletin, bookmarks, roll-ups, presentation)	■	■			
2.3 Review plans and strategies programs of selected countries and advocate for inclusion of land	Land mainstreamed in National Governments	Working Papers/guidelines on mainstreaming land in the strategies and development plans of national governments		■	■	■	■
		Advocacy /Communication materials (Policy briefs, bulletin, bookmarks, roll-ups, presentation)		■	■	■	■
Objective 3: Enhance synergies and coordination; and mobilize resources and in support of the AU Declaration on Land							
3.1 Enhance synergies and coordination among partner initiatives in support of AU declaration	Synergies and coordination enhanced	Strategy for enhancing synergies, coordination and joint programming of LPI and donor/development partner programmes and initiatives	■	■			
		Advocacy and Communication materials (bulletin, bookmarks, roll-ups, presentation)	■	■	■	■	■
		Concept notes, MOUs	■	■	■	■	■
3.2 Mobilize resources in support of LPI program/AU declaration on land	Resource mobilization	LPI 5 years Strategic/business Plan for implementing the declaration on land issues and challenges	■	■			
		Concept notes/ proposals for res. mobilization	■	■	■	■	■
		Letters of Agreement (LOA)	■	■	■	■	■

Related Actions	Outcome	Outputs	Year				
			2012	2013	2014	2015	2016
Objective 4: Improve communication, advocacy and outreach in support of LPI activities geared towards the implementation of land issues and challenges							
4.1 Communication and advocacy strategy for land policy development and implementation	Policymakers and other stakeholders equipped with information and relevant	Communication and advocacy strategy for land policy development and implementation	▓	▓			
4.2 Develop and disseminate advocacy materials in support of land policy formulation and implementation	Awareness raised of land policy related commitments; areas of consensus; available tools; key land related issues and challenges	Advocacy tools and materials (Video footage/documentaries; see also communication/ advocacy tools to be generated under each respective objectives)	▓	▓	▓	▓	▓
Objective 5: Enhance knowledge generation and dissemination to raise awareness and build evidence related to land policy formulation/implementation							
5.1 Disseminate LPI documents	Awareness raised of land policy related commitments; areas of consensus; available tools; key land related issues and challenges pertaining to land policy development and implementation	Updated report on the dissemination of LPI documents	▓	▓	▓	▓	▓
5.2 Enhance knowledge generation and dissemination on women's land rights	Policymakers and other stakeholders equipped with information and evidence relevant on • Women's land rights	Publication on promoting women's land rights in Africa: best practices based on case studies Report of e-discussion on women land rights issue Reports from the Policy fora on women land rights	▓	▓			

Related Actions	Outcome	Outputs	Year				
			2012	2013	2014	2015	2016
5.3 Enhance knowledge generation and dissemination on customary land rights	Policymakers and other stakeholders equipped with information and evidence relevant • Customary land rights and institutions	Securing land rights in customary land governance regimes/jurisdictions: best practices base on case studies Report of e-discussion on customary land rights Reports from the Policy fora on customary land rights		███	███		
5.4 Enhance knowledge generation and dissemination on land administration governance	Policymakers and other stakeholders equipped with information and evidence relevant on • Building effecting land administration/governance systems	Promoting Effective land administration/governance systems : best practices base on case studies Report of e-discussion on land administration/governance systems Reports from the Policy fora on land administration/ governance systems			███	███	
5.5 Enhance knowledge generation and dissemination on land conflicts and alternative dispute resolution	Policymakers and other stakeholders equipped with information and evidence relevant on • Land conflicts and alternative land dispute resolution (ADR)	Publication on best practices in alternative land dispute (ADR) resolution Report of e-discussion on land administration/governance systems Reports from the Policy fora on land administration/ governance systems				███	███
5.6 Develop an assessment report on large-scale land-based investments in Africa	Fair, equitable, profitable and sustainable land-based large-scale investments in Africa	Assessment Report documenting current status of land acquisitions and identifying best practices and capacity needs for governments, land and legal professionals, civil society, communities, and other stakeholders	███	███			
5.7 Develop Principles and Guidelines on LSLBI		Principles and guidelines on LSLBI in Africa	███	███			
		Report of Ministers endorsing the principles on LSLBI	███	███			

Related Actions	Outcomes	Outputs	Year				
			2012	2013	2014	2015	2016
Objective 6: Enhance capacity and skills in support of land policy development and implementation in Africa							
6.1 Develop and implement a strategy for capacity development in Africa	Key stakeholders on land policy development, implementation and monitoring adequately equipped with appropriate skills and capacity	Background paper on capacity building needs for land policy dev. & implementation; identifying key institutions and stakeholders Report of EGM	■				
		Strategy for capacity development on land policy and implementation: continental; regional; national	■	■			
6.2 Facilitate review and Improvement of curriculum on land policy and land management in institutions of higher learning in Africa	Expertise enhanced through appropriate tertiary training on land policy formulation and implementation in Africa	Assessment report on key gaps and needs, including recommendations on land policy and administration in curricula for institutions of higher learning Guidelines for curriculum development on land policy and land management?	■	■			
		Concept Notes/Proposals for fellowships and sabbatical programs		■			
6.3 Conduct Action Research to fill knowledge gaps on land policy/ implementation related issues	Policymakers and practitioners equipped with relevant knowledge	Publications based on studies on priority land related research	■	■	■	■	■
6.4 Provide technical assistance to member states and RECs in their efforts to address land related issues through land policy development /implementation	Enhanced skills and capacity of RECs and member states on land policy development, implementation and monitoring	Report of needs assessment of technical support in land policy formulation and implementation	■				
		Reports on technical assistance and advisory Missions to RECs & Member States with key recommendations Project documents and proposals for Countries/RECs aimed at addressing land related challenges		■	■	■	■

Activity	Result	Deliverable					
6.5 Develop and implement a Capacity Support framework, materials to facilitate fair, transparent, negotiations that lead to land investments	Fair, equitable, profitable and sustainable land-based large-scale investments in Africa	Capacity framework for LSLBI on land	■	■			
		Policy briefs and brochures to promote and facilitate the use of principles and guidelines	■	■			
		Report of Parliamentarians on LSLBI on land	■	■			
		Report on sensitization fora for policymakers	■	■			
		Report on sensitization fora traditional leaders	■	■			
		Report of Training Materials for legal professionals (includes NGOs)	■	■			
		Training for Journalists (print, radio, tv)	■	■			
		Audio and Video documentaries on LSLBI	■	■			
		Community Drama skits, plays	■	■			
		Legal Support sub-Facility/Team established for advising governments on LSLBI	■	■			
6.6 Conduct Pilots to promote development, implementation and monitoring on land policies in Africa	enhanced policy development , implementation and monitoring	Reports of pilots on land policy development, implementation and monitoring, including e.g. report on promising practices, advocacy materials, training manuals and reports, monitoring reports		■	■	■	■

Related Actions	Outcome	Outputs	Year				
			2012	2013	2014	2015	2016
Objective 7: Develop and Popularize the use of knowledge management tools to facilitate evidence based land policymaking and implementation							
7.1 Operationalize VALPAF (Virtual African Land Policy and Administration Facility): Database on land expert; Database on land information; Community of Practice	Enhanced tools for knowledge generation, management and dissemination for evidence based land policymaking and implementation	Updated databases of land experts & land information VALPAF COP platform operational on web site Technical training materials on KM for land policy development/ implementation	██				
7.2 Publish the Journal on land policy in Africa (including best practices)	Enhanced knowledge for evidence based land policymaking and implementation	Journal on Land Policy in Africa (JLPA)	██	██			
7.3 Hold Bi-annual Conference on land Policy in Africa	Enhanced knowledge for evidence based land policymaking and implementation	Proceedings of the bi-annual conference on land policy in Africa			██		
Objective 8: Enhance monitoring and Evaluation in support of land policy formulation and implementation in Africa							
8.1 Develop and implement a framework with indicators for M&E (including LSLBI)	Enhanced M&E in support of land policy formulation and implementation	Framework for M&E on land	██				
8.2 Pilots for M&E		Report of Pilots on M&E on land policy development and Implementation in Africa	██	██	██	██	██
8.3 Report to the summit		Report of the summit on progress in land policy development and implementation in Africa	██	██	██	██	██